

Year-End Report 2021

Johan Forssell, CEO Helena Saxon, CFO











- Our companies managed pandemic- and supply chain-related challenges successfully
- Listed Companies –focus on strategic investments within our companies
- Patricia Industries significant add-on acquisitions
- Investments in EQT strong value growth and cash flow
- Sharpened climate targets and accelerated sustainability initiatives
- SEK 4 per share dividend proposed

Listed Companies - Generally strong performance in our Companies

- 44% total return 2021 (11% Q4)
- Prioritized areas: sustainability, innovation, digitalization, talent management
- Important strategic acquisitions and investments
- Bid on Sobi withdrawn, full focus on long-term value creation
- SEK 1bn invested in **Ericsson** during the fourth quarter

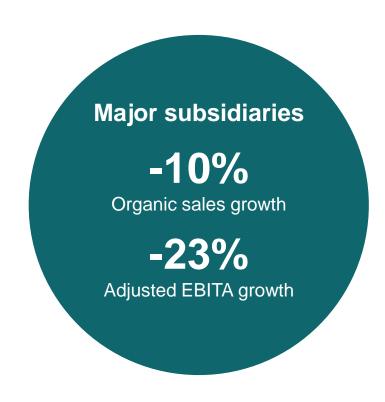
Patricia Industries – High activity within our Companies

- 3% total return 2021 (-1% Q4)
- Atlas Antibodies new subsidiary
- Divestment of Grand Group and Grand Hôtel property
- Several strategic add-on acquisitions in platform companies

Patricia Industries – Continues to grow great Platform Companies

- Advanced Instruments acquired Solentim
- Atlas Antibodies acquired evitria
- Sarnova acquired Allied 100
- BraunAbility acquired Q'straint
- Additional add-on acquisitions
- SEK ~6bn invested by Patricia Industries

Patricia Industries – Development in the subsidiaries, Q4

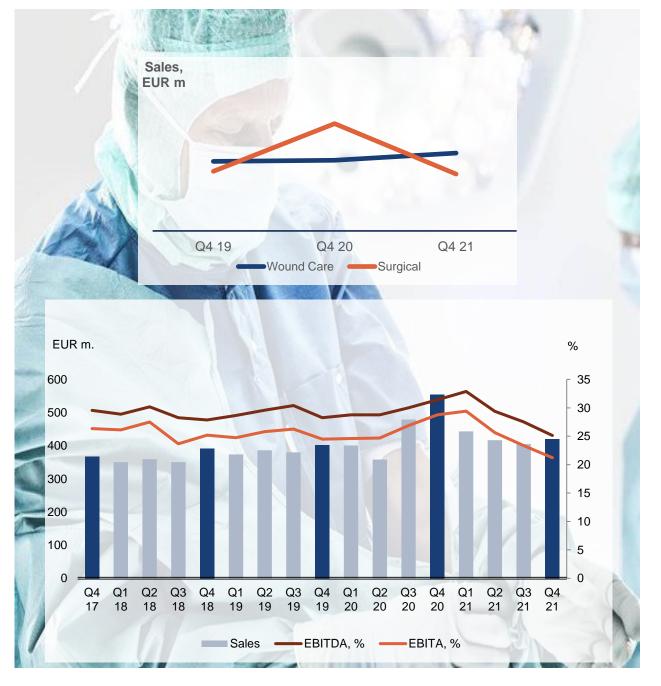


Major subsidiaries excl. Mölnlycke

8%

24%

Organic sales growth Adjusted EBITA growth





Group

- Organic sales growth -26 percent in constant currency, explained by significant contribution of covid-19 related sales of PPE last year. Gloves remained impacted by a temporary, covid-19-related halt in production. Wound Care continued to perform strongly.
- The EBITA margin declined, despite the strong performance in Wound Care, mainly explained by increased raw material and logistics costs, and the production halt in Gloves. Cash flow generation was strong.

Wound Care

Organic growth 8 percent in constant currency.

Surgical

 Organic growth -48 percent in constant currency, heavily distorted by PPE. Gloves remained negatively impacted by supply constraints. Production is now running at full capacity, but long lead times in supply chains continue to impact sales.

	Value, SEK bn	Organic growth Q4 %		Margins, % Q4 2021	Change vs. Q4 2020	_
TATLAS ANTIBODIES	3.0	19	EBITDA EBITA	51.4 45.0	+0.9 +0.9	
ADVANCED INSTRUMENTS	7.0	18	EBITDA* EBITA*	45.4 44.1	-3.1 -3.1	
Laborie	14.7	14	EBITDA* EBITA*	31.3 29.1	+8.7 +10.3	
BraunAbility	3.6	14	EBITDA EBITA	7.2 4.6	-0.7 -0.6	
piab	8.0	8	EBITDA EBITA	23.1 17.2		atively impacted by write-down transaction costs
perm _o bil	10.7	6	EBITDA EBITA	17.2 13.3		acted by investments in strategic uct development project
sarnova	11.1	0	EBITDA* EBITA*	13.1 10.9	+1.2 +0.5	

Growth driven by new community

services properties

* Adjusted

Vectura ⊁

3.6

Investments in EQT - A strong 2021

- **111%** total return (30% Q4)
 - Total return, EQT AB **135%**
 - Reported value growth, EQT funds 70%
- SEK 4.8bn net cash flow to Invest Receive
 - Drawdowns SEK 8.1bn
 - Proceeds SEK 12.9bn
 - High fund activity
- EQT IR strategic acquisitions of Exeter Property Group and **Life Sciences Partners**

of total adjusted assets

15% SEK 117_{bn}

Delivering on our strategy

Well positioned to continue delivering attractive long-term total returns

Regardless of how the global economy and equity markets develop, Invest Receive stands strong

- We own great companies with leading positions in attractive markets, led by top-quality people
- We have a strong financial position, enabling us to act on attractive opportunities

Strategy remains firm, with strong focus on prioritized areas

Relentless focus on execution to deliver long-term profitable growth



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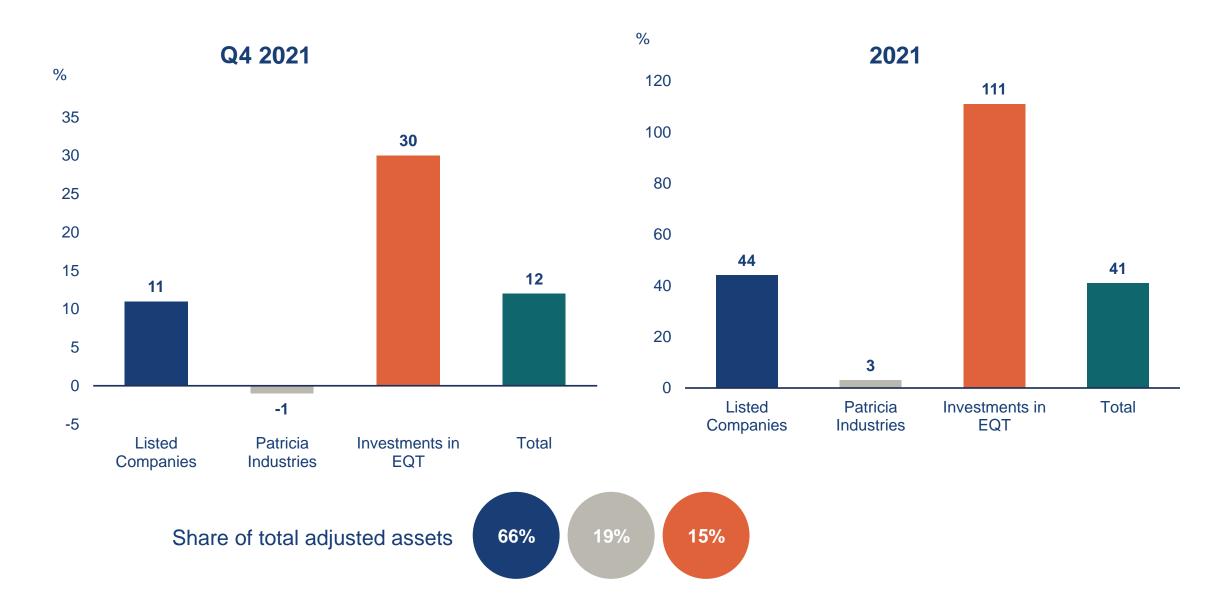
Adjusted Net Asset Value



20%

761

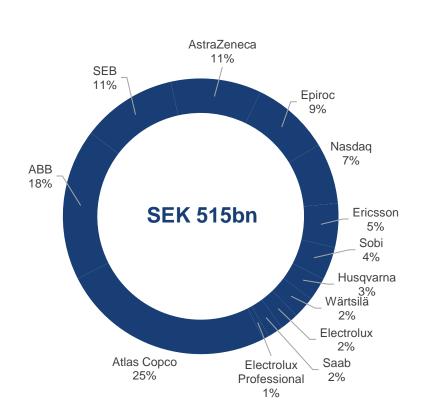
Total Return by Business Area

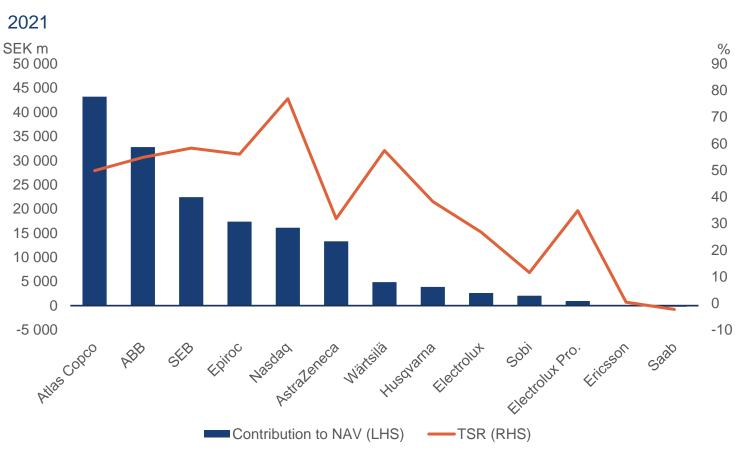


Listed Companies

Listed Companies



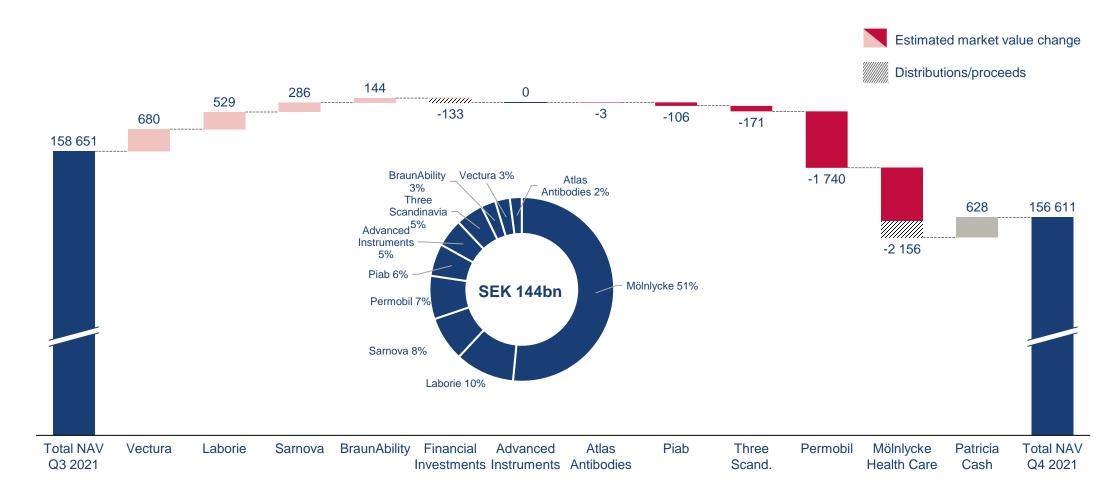




Patricia Industries

Patricia Industries – Change in Estimated Market Values

SEK m



Major Drivers of Estimated Market Values Q4

	Est. market value change Q4 2021 vs. Q3 2021	Major Drivers
Mölnlycke [®]	SEK -2.2bn	Lower multiples, lower earnings, partly mitigated by cash flow, EUR 50m distribution to Patricia Industries
permobil	SEK -1.7bn	Lower multiples and lower earnings
Laborie	SEK 0.5bn	Higher earnings and currency effects impacted positively, mitigated by lower multiples
Vectura	SEK 0.7bn	Increased value of the property portfolio

Financial Position, December 31, 2021



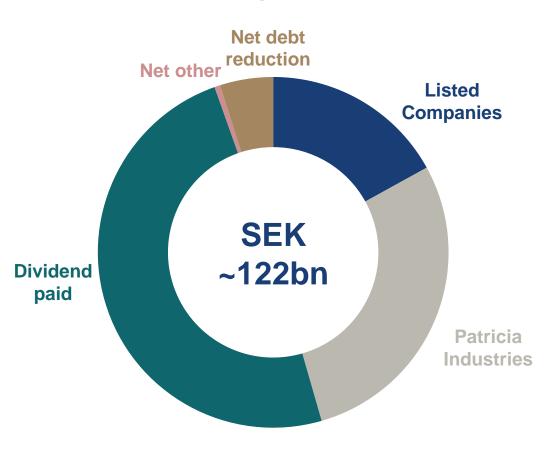
Maintain Financial Flexibility

2015-2021

Sources

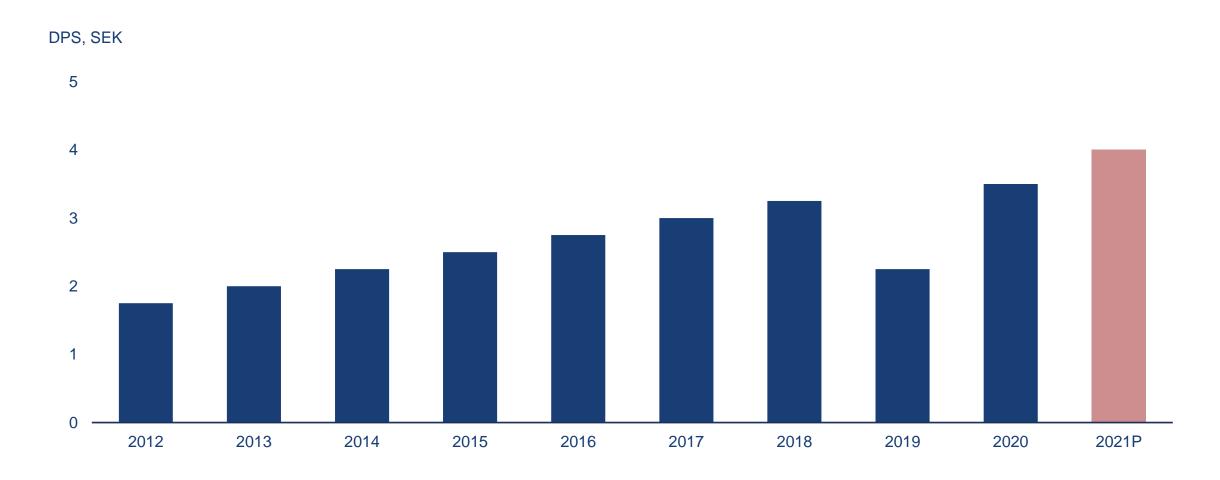


Uses



Net debt SEK 6bn lower, leverage down from ~7 percent ~2 percent

Pay a Steadily Rising Dividend



Average Annual Total Shareholder Return





Viveka Hirdman-Ryrberg
Head of Corporate Communication &
Sustainability



Magnus Dalhammar
Head of Invest Receive Relations

Financial Calendar

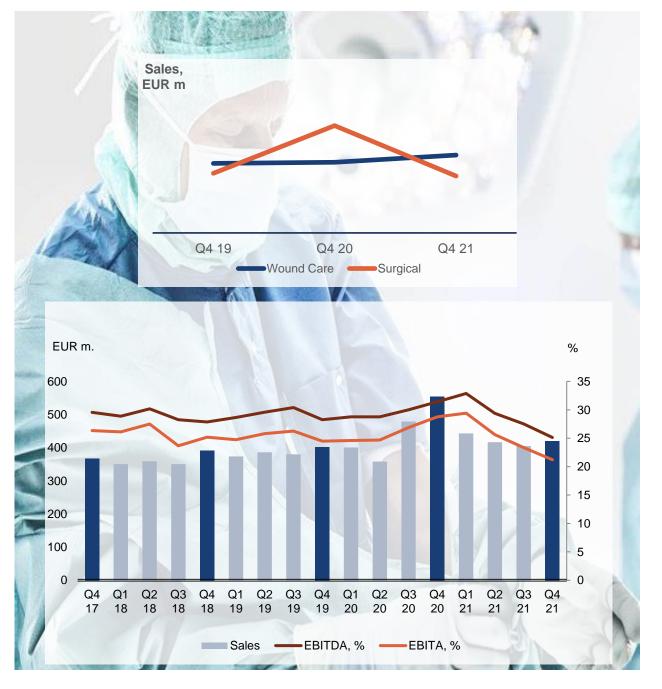
2022-04-21 Interim Management Statement January-March 2022

2022-05-03Annual General Meeting

2022-07-15 Interim Report January-June 2022

2022-10-20 Interim Management Statement January-September 2022

Appendix





Group

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- The EBITA margin declined, despite the strong performance in Wound Care, mainly explained by increased raw material and logistics costs, and the production halt in Gloves. Cash flow generation was strong.

Wound Care

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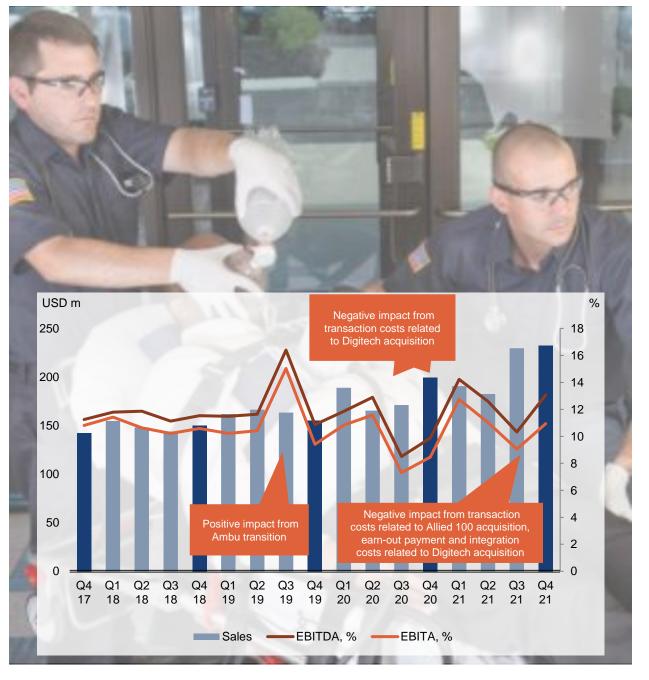
Surgical

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- Organic sales growth amounted to 14 percent in constant currency. Urology, Gastrointestinal and Maternal & child health all grew. End-customer demand was strong, but significant supply chain challenges impacted negatively.
- The EBITA margin declined. Adjusting for Pelvalon transaction costs of USD 4m in the fourth quarter 2021 and the release of provisions related to the Clinical Innovations integration last year, the EBITA margin improved from 19 to 29 percent, despite rising input costs, and continued investment in certain general and administrative functions as well as R&D.
- In October 2021, Laborie announced the acquisition of Pelvalon, a device for women suffering from fecal incontinence.
- In January 2022, Laborie exercised its option to acquire a perpetual exclusive license to the Optilume[™] drug-coated balloon for treatment of urethral strictures, following the product's FDA approval in December 2021. Highly complementary to Laborie's urology product portfolio and commercial channels.



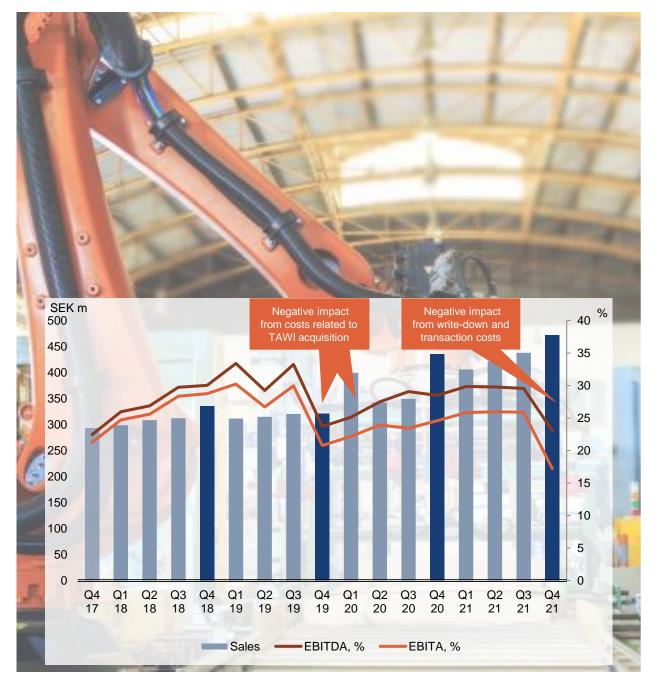


- Organic sales were flat in constant currency compared to last year. The fourth quarter last year benefitted from significant covid-19-driven demand for personal protective equipment. The fourth quarter 2021 was negatively impacted by supply chain challenges related to the availability of Automated External Defibrillators (AEDs).
- Adjusting for approximately USD 4m in transaction costs related to the Digitech acquisition last year, the EBITA margin increased from 10 percent to 11 percent. The margin expansion was driven by good operating performance, partially offset by higher input costs and ongoing investment in digital platform enhancement and warehouse optimization.

SEK m 1 400 1 200 20 1 000 15 800 600 10 200 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 17 18 18 18 18 19 19 19 19 20 20 20 20 21 21 21 21 Sales — EBITDA, % — EBITA, %

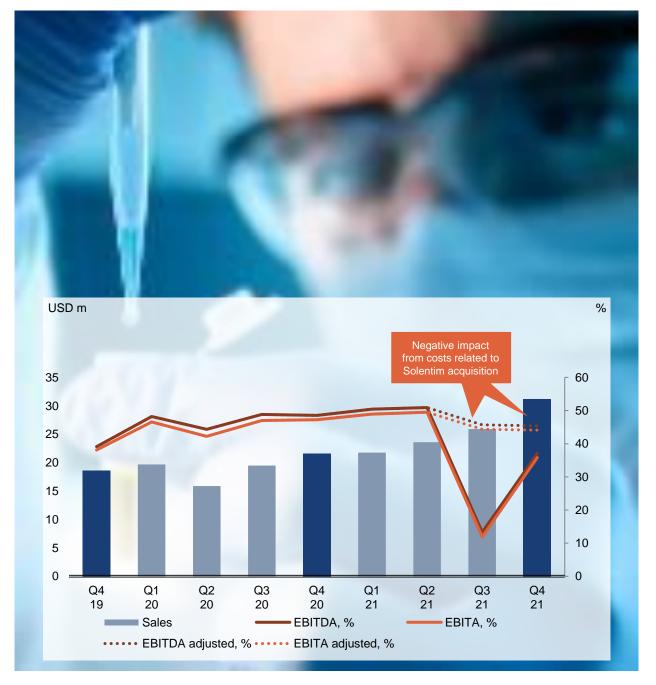
permobil

- Organic sales growth amounted to 6 percent in constant currency, driven by EMEA and Americas, while APAC was flat.
- The EBITA margin declined compared to last year mainly due to investments in a strategic product development project. Adjusted for this, the margin declined slightly, driven by increasedcostsforfreightandsourcing.
- Permobil launched Mototronik, a front-mounted power assist device for manual wheelchairs.
- Permobil acquired Panthera, a leading Swedish manufacturer of manual wheelchairs with annual sales of approximately SEK 150m. The acquisition will strengthen Permobil's offer within light manual wheelchairs. The transaction was completed on January 3, 2022 and will be funded by equity from Patricia Industries.





- Organic sales growth amounted to 8 percent in constant currency, driven by APAC and Americas. Vacuum Conveying and Vacuum Automation reported strong growth, while Lifting Automation declined.
- The EBITA margin declined, primarily due to negative impact from a write-down of a discontinued product line and transaction costs related to acquisitions.
- Piab acquired Airbest, a leading local Chinese player within VacuumAutomation, strengthening the company's presence in the country.
- Within Vacuum Conveying, Piab launched piFLOW®AM, a vacuum conveyor for the additive manufacturing market.





- Organic sales growth amounted to 18 percent in constant currency, driven by strong instruments, consumables and services performance. The recently acquired Solentim products, not included in organic growth, continued to perform strongly, with growth clearly above the company average.
- Adjusting for USD 3m in purchase price adjustments related to the Solentim acquisition, the EBITA margin was 44 percent. The decrease compared to last year is mainly explained by Solentim having lower profitability than Advanced Instruments.
- Investments in the global commercial organization, general and administrative functions, and research and development continued.



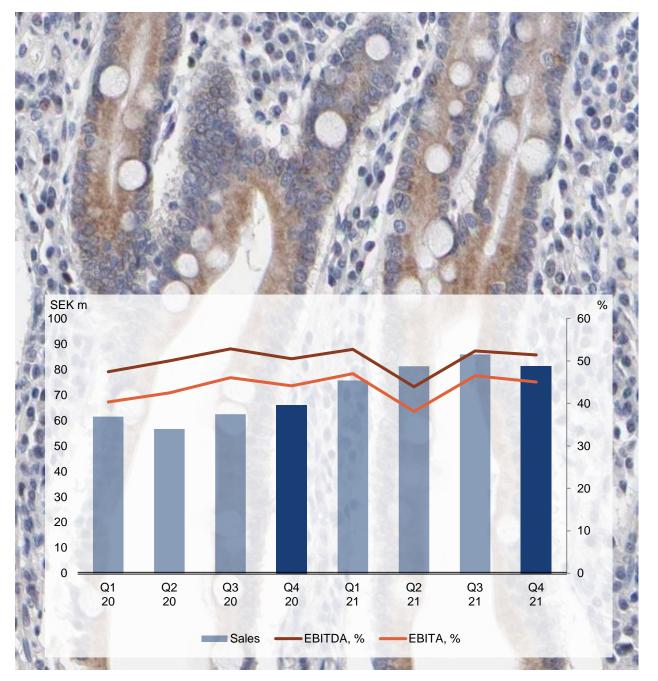


- Organic sales growth amounted to 14 percent in constant currency, driven by strong consumer demandand last year's sales being depressed by covid-19. Recovery was led by the consumer and retail segments, while the commercial segment remained impacted by limited availability of OEM chassis.
- The EBITA margin declined slightly, driven by increased material and labor costs, as well as unfavorable product portfolio mix, which was largely offset by pricing initiatives.

SEK m 100 80 90 70 80 60 70 50 60 40 50 40 30 30 20 10 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 18 18 18 19 19 19 19 20 20 20 20 21 21 EBITDA, % EBITA adj., % Sales

Vectura 米

- Total sales decreased by 20 percent, due to lost income from the divested Grand Hôtel property. Adjusted for the divestment of Grand Hôtel, growth amounted to 24 percent driven by new Community Services properties.
- A nursing home in Vällingby (6,800 m2) was acquired.
- Rental agreements of more than 3,000 m2 in Forskaren, an office building in the life-science center in Hagastaden, Stockholm, were signed.
- During 2021, property market value decreased due to recent divestments, including the Grand Hôtel property. Adjusting for divestments the property market value increased, explained by acquisition of care properties, investments in on-going construction projects as well as yield compression in the market.





- Organic sales growth amounted to 19 percent in constant currency. The evitria business was the largest growth driver.
- The EBITA margin was slightly higher than last year.
- Investments in the commercial organization and administrative functions continued.
- Atlas Antibodies continued to expand its product portfolio, launching a broad set of monoclonal and polyclonal antibodies, primarily targeting academic cancer research.





- The subscription base increased by 44,000, of which 33,000 in Sweden and 11,000 in Denmark. Service revenue growth was 4 percent.
 - Reported and adjusted (adjusted for items affecting comparability last year and for the negative earnings impact from the divestment of Three Scandinavia's passive network infrastructure assets) EBITDA increased.
- Three Sweden improved its business-to-business customer satisfaction to its highest level ever in the SKI (Svenskt Kvalitetsindex) annual customer satisfaction survey published in October.
- The startup company Buddywise won 5G Sustainability Awards, Three Sweden's award to promote and encourage ideas building on 5G technology that can contribute to a more sustainable society.